Navy/Marine Corps Logistics Integration

Agenda

Time	Topic	Speaker
1030 – 1040	Welcoming Remarks And Administrative Items	CAPT Barber/Col Nixon
1040 – 1200	Issue update/Action and Milestone review *Automatic Identification Technology Integration* *USMC Advance Traceablity and Control (ATAC) Policies* *Class IV Support to Naval Engineers* *Ordnance Information Systems* *Common Operational Logistics Support Agencies*	
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Navy/Marine Corps Logistics: AIT Integration

Senior Member Board Brief

12 February 04

CDR Steve MacDonald, OPNAV N41

Mr. Ricky Morton, HQMC/LPV

Issue Status

Status update (since 17 December):

- JAN 04: Briefed DASN (L), Service Logistics Flags on AIT integration issues wrt recent OSD policy requirements.
- JAN 04: Drafting letter for DASN (L), N4 and HQMC I&L signature. Final draft currently in staffing…

Many challenges to meeting current DoD policy, integration issues are key…

Actions and Milestones

- Near Term Actions (February - March):
  - Signature of the DASN (L), N4, and HQMC I&L ltr, dlvy to USD.
  - Signature of SECNAVINST for AIT.
  - Next AIT Steering Group meeting (16 March
  - OPLOG IPT Project Initiatives: Multi-protocol RFID reader.
  - Naval UID project/partnership: USMC, NAVSEA, NAVAIR… with the Applied Research Lab (ARL) of Penn State via ONR.
- Longer Term (July - October)
  - Completion and signature of AIT implementing instructions assuming previously signed out SECNAVINST directing detailed Service–specific guidance.
  - AIT Initiatives update.

AIT integration is an ongoing effort…

Challenges

Many initiatives in progress… Challenges in abundance:

- MILS to DLMS: Conversion cost est. $350 to $500 million for programming changes alone- effort “much larger than Y2K”.
- UID: Data standards, requirements not fully established. Unknown but significant investment…
- RFID: Funding exceeding $330 million over the FYDP , technology, regulatory, and ROI… the bottom line for all these efforts…

NLI AIT Group has taken action to get the appropriate level of attention on these issues, however again, this will be an ongoing effort…

Conclusion

- Naval AIT Integration is an ongoing effort.
- We appreciate the leadership's current engagement, and will continue to seek/require support to address broad-scoped AIT challenges in the future.

The "issue" is still with us, and compels our continued engagement…

Navy/Marine Corps Logistics Integration

Process Ground Marines Retrograde via ATAC

12 Feb 04

Senior Member Board Brief

Beverly Thomas, Naval Inventory Control Point

MAJ Shaun McDoniel, USMC

Issue Status

- Goal: Move and track Ground Marines material through ATAC
- Progress:
  - All critical low density SECREPs qualify for carcass express (given they are not ATAC exclusion items)
  - III MEF prototype started 8 Jan 04
    - 73 shipments to date; 9 expedited; developing metrics
  - Pendleton
    - 245 items shipped through 1/26; 100% POD;
      1.7 days to destination; 4 rejections
- New issue
  - Investigate integration of Ground Marines retrograde
    with ATAC for OIF II

Actions and Milestones

- Near Term (Feb-Mar)
  - Baseline GM metrics; time, loss (proof of delivery), cost
  - Open III MEF and I MEF to flow all SECREP carcasses (given they are not ATAC exclusion items)
  - Continue to track OCONUS/CONUS metrics
  - Develop working MOA ATAC / III MEF
  - Meet with LeJeune to explore East Coast CONUS movement
  - OIF II plan (LOGCOM deploying LNO to integrate in-theater ATAC support between I MEF/1st FSSG, 3rd MAW, CTF-53 and NAVICP/NOLSC/DDOC)

- Mid Term (Apr-Jun)
  - Assess OCONUS/CONUS prototypes
  - Finalize business rules
  - Is additional ATAC functionality (screen, destination, Carcass Express, TIR) needed / wanted?
  - If yes, develop specs

- Long Term (Jul-Oct)
  - Define program dollars required; find funding sponsor

Conclusion

- Continue to monitor prototype performance

Navy/Marine Corps Logistics Integration

12 FEB 04

Senior Member Board Brief

CLASS IV support to Naval Engineers

CDR John Polowczyk OPNAV N412J

Col Mike Boyd HQMC/LPE

Issue Status

- Class IV Performance Based Agreement (PBA) Status
  - Original intent of PBA with I MEF expanded for USMC – coordinating draft for an overarching USMC PBA with DLA
  - HQMC Supply Chain Management review and staffing with DLA ongoing
  - Expect completion of review and forwarding for signature to DC/I&L within 60 days
- Draft PBA between INCD and DLA still in progress
  - INCD concerns slowed Performance Based Agreement progress
  - Meeting scheduled 17 FEB to finalize issues & wording
  - ECD MAR 04

Actions and Milestones

- Near Term Actions (March-April):
  - Complete1NCD/DLA PBA
  - Complete HQMC/DLA review of PBA
  - Staffing to MFR/MEF's
- Mid Term (May - July)
  - Signature, Publication and promulgation to all USMC Units
- Long Term (July - October)
  - Establish Performance Councils to monitor and validate PBA procedures/measures of effectiveness through ongoing contingency ops ISO OIF II

Challenges

- Need agreement on PBA language (metrics)
- Need buy-in and approval from MFR's/MEF's/LogCom
- Aggressive implementation schedule

Conclusion

- 1NCD/DLA PBA still in progress ECD March 04…pace should pick up
  - Export 1NCD/DLA work to USMC
- Hard part will be to gain buy in from diverse USMC participants for implementation by OCT.

Navy/Marine Corps Logistics Integration

Ordnance Information System

12 FEB 04

Senior Member Board Brief

Navy Champion Capt. Tom Wiechelt, NOLSC

USMC Champion Mr. Dennis Zarnesky, MARCOSYSCOM, PM-Ammo

Issue Status

- **Pilots**
  - Populating a non-production copy of CAIMS OSE to enable system familiarization and business rule validation in preparation for 1 Oct 04 migration to OIS
- **Coordination**
  - Continue to work migration plan to facilitate MAARS to OIS Wholesale migration
  - Joint development of OIS Version 1.0 Training Program
  - Conduct IV&V

Actions and Milestones

- **Near Term Actions (February - March)**
  - Provide CAIMS OSE familiarization to USMC Ground logisticians
  - Identify USMC Ground training requirements
- **Mid Term (April - June)**
  - USMC conduct validation of USN ordnance logistics business rules
  - USMC to provide final Business Rule Validation Matrix

Actions and Milestones

- **Long Term (July - October)**
  - Modification of OIS Wholesale as prioritized in Business Rule Validation Matrix
  - Final replication of MAARS data to OIS Wholesale
  - MAARS --- Lights out!

Challenges

- Funding Requirements
  - Known Funding Requirements ($ 950K)
    - Supports data population of non-production copy
    - Supports familiarization of OIS Wholesale functionality to USMC Ground logisticians
    - Supports USMC reconciliation of OIS Wholesale Business Rules
    - Provides the Final Business Rule Validation Matrix
    - Final replication of MAARS data to OIS Wholesale
  - Unknown Funding Requirements
    - Development costs associated with implementation of Final Business Rule Validation Matrix results

Challenges

- **Approval Requirements**
  - NAVSUP DAA support for High Assurance Guard (HAG) requirements
  - CNO staff concurrence with HAG requirements
- **Timetable**
  - Program is in “lock-step”
  - Resources must be applied a lead-time in advance
  - Impact of USMC Business Rule requirements is yet to be determined

Conclusion

- Take away's
  - Initiative **Aggressive** BUT **Achievable**
  - Achievability = Resourcing Short \Mid\Long Term Actions
- Senior Board required actions
  - Continued advocacy at the Resource Sponsor levels

Navy/Marine Corps Logistics Integration

Operational Logistic Support Agencies

12 FEB 04

Senior Member Board Brief

LCDR Brian J. Malloy, Fleet Forces Command

Mr. Dale Rieck, USMC Logistics Command

Issue status

- Ongoing email dialog with CTF 53, 63, 73
- Current Focus is on POA&M development and range of options for eventual decision
- Developing processes to enhance strategic sustainment for naval forces afloat and ashore
- Coordinating with Afloat MEU support & Common Expediting Cells

Evaluate operational logistic support agencies…recommend integration of USN/USMC support where feasible

Actions and Milestones

- Near term actions (February-March)
  - Evaluate options and develop POA&M
  - Ongoing discussions, conduct site visits/ VTCs with CTF staffs, M&RA, MCCDC, DC I&L, MARFORs
  - Identify applicable order/doctrine
  - Scope potential of short term (30 day) study by USMC Sep analyst aboard CTF staff

Evaluate operational logistic support agencies…recommend integration of USN/USMC support where feasible

Actions and Milestones

- Mid term actions (April-June)
  - Finalize and execute POA&M
  - Update logistics guidance
  - Identify billet structure, grade level and obtain validation/resource transfers
    - Stake holders and organizations potentially effected
    - COMUSNAVCENT/5th Fleet, CTF-53 & ESG with MEU
    - COMUSNAVEUR/6th Fleet, CTF-63/CFM & ESG with MEU
    - COMPACFLT/7th Fleet, CTF-73/CFWP & ESG with MEU

Evaluate operational logistic support agencies…recommend integration of USN/USMC support where feasible

Actions and Milestones

- Long term actions (July-October)
  - Validate CTF/MEB staffing requirements with Navy/HQMC…1 Oct 04
  - One year Pilot FY 05 timeframe
  - FY05: Integrate USMC manpower into Log CTF manning structure (Navy manning reduced commensurately)

Evaluate operational logistic support agencies…recommend integration of USN/USMC support where feasible

Challenges

- Integration within overall scope/strategy with other NLI initiatives and Expeditionary Warfare organizations
- Identifying the overall scope of support/duties to be provided (afloat and ashore)
- Drafting and defining theater logistics processes
- Equivalent billet structure across all CTF Logistic organizations
- Quality and quantity of personnel assignments to integrate billets
- Training and potential career progression for USMC logisticians permanently assigned to CTF staffs

Conclusions

- Issue is on pace for FY05 pilot/ FY06 full implementation
- Issue needs to be time synchronized with other actions for afloat MEU support
- Needs inclusion with Concept of Operations
- Logistics support procedures doctrine reflecting the new operational philosophy must be updated across the board

SUPPORT REQUIRED: IDENTIFICATION OF STRUCTURE/ RESOURCE TRANSFERS WILL BE LONG POLE

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Navy/Marine Corps Logistics Integration

Common Expediting Cell Initiative

12 FEB 04

Senior Member Board Brief

LCDR E. Shine, AFLSC

Capt P. Schendler, MCLC

Issue Status

- Initiative Status:
  - Pilot Study
    - AFLSC (Atlantic Fleet Logistics Support Center) to expedite Marine Corps Hi-Pri requisitions.
    - Commence with February deployment of 22 MEU.
    - Monthly Metrics to track performance.
  - Joint MCLC/NOLSC/AFLSC Msg outlining Pilot SOP/individual responsibilities (pending release)

Actions and Milestones

- Near Term Actions (February - March):
  - Commence Expediting Pilot Study (22 MEU)
  - Begin Data collection/metrics
    - Start with % of Hi-Pri requirements (until process is vetted)
    - AFLSC collect/disseminate monthly metrics to stakeholders.
    - MSSG-22 collect lessons learned/feedback
  - Continuous analysis of results

Actions and Milestones

- Mid Term (April - June)
  - Continue Pilot Study
    - Workload analysis: Requisition Volume will drive future manpower requirements
  - Initiate West Coast Pilot (via PMOPAC)
  - As results warrant, push to institutionalize expediting process for both PAC/LANT MEUs
- Long Term (July - October)
  - Formalize Policy/Process/Manning requirements via joint Navy/marine Corps guidance (Msg/Instruction)

Challenges

- Overcome procedural inertia
  - Publicize benefits/results throughout Marine Corps
- Marine Corps Logistics Modernization Initiative
  - How do NLI initiatives fit with CMC vision ??
  - NLI must coordinate/communicate efforts with:
    - GLOBAL COMBAT SUPPORT SYSTEM-MARINE CORPS (GCSS-MC)
    - EXPEDITIONARY FORCE DEVELOPMENT SYSTEM (EFDS)

Conclusion

- On track to conduct pilot commencing February
  - Success judged on Metrics/Communication
  - Concurrent manpower requirements study
- Expand to West Coast Pilot
- On track to implement by October

Navy/Marine Corps Logistics Integration

Afloat MEU Support

12 FEB 04

Senior Member Board Brief

CDR Joe Hennessy, NOLSC

LtCol Jim Brown, MARLOGCOM

Issue Status

- Pilot: CONOPS drafted for ESG-2/22nd MEU
  - Coordinated message provided to East coast Navy/Marine Corps activities for review
    - Requesting MEU utilize CRIF routing vice TAC 2 for priority requisitions
    - Requesting 22nd MEU utilize CLF CARGO guide and L-decks for select supply support
- Pilot: CONOPS drafted for ESG-3/11th MEU
  - Coordinated message provided to West coast Navy/Marine Corps activities for review
    - Requesting 11th MEU to expand on initiatives outlined in ESG-2 pilot by increasing requisitioning through CLF and L-decks
    - Requesting CLF to carry select Marine Corps re-supply items
      - MARLOGCOM lead in coordinating with MARFOR's
    - Clarifying funding procedures for Marine Corps for items procured through Navy supply system

Actions and Milestones

- Near Term Actions (February - March):
  - ESG-2/22nd MEU execute CONOPS
    - Enter 22nd MEU unit criteria into CRIF and update through deployment
    - Collect Metrics data by measuring fill rates for MEU from CLF/L-decks
    - Identify supply support system connectivity challenges
    - Identify manpower challenges to ESG beach detachments with added MEU supply processing/throughput
  - ESG-3/11th MEU
    - Conduct coordination meeting, 24 Feb, NAVSTA San Diego
- Mid Term (April - June):
  - ESG-3/11th MEU
    - Finalize/Publish CONOPS
    - Identify select Marine Corps items to be included as CLF fill
    - Coordinate load options for CLF fill of MEU high demand items
    - Identify instrument for Marine Corps to prioritize requisitions with project code to ensure expedite routing
    - Clarify funding procedures for Marine Corps when ordering through Navy supply systems (I.e. MIPR, fund code)

Actions and Milestones

- Long Term Actions (July - October):
  - ESG-3/11th MEU execute CONOP
  - ESG/31st MEU
    - Finalize/Publish CONOPS
  - Draft Navy/Marine Corps concurrence document outlining procedural/fiscal modifications for implementation of Afloat MEU support program
  - Publish Joint policy directing Naval forces to utilize single supply support process while deployed

Challenges

- IT compatibility between Marine Corps and Navy supply support systems
- Financial transactions
- Priority de-confliction
  - AMC aerial port prioritization of USMC CASREPS vs. all other services
- Continuation of efforts after ESG pilots are completed?
- Future of Combat Logistics Force (CLF)
- Standardization of supply support processes between LANT/PAC fleets

Conclusion

- Initiative is currently on track.
- Failure to determine future CLF utilization may hinder initiative
- Development of CONOPS expected to assist in standardization between fleets
- Pilot will be incomplete by end of FY04 due to current deployment schedules
  - Analysis/Metrics will be obtainable although abbreviated if reporting required by end FY04

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WESTPAC TEST LAB

☐ Approved issue ☑ Unapproved issue ☐ Work in process by champions

ISSUE DESCRIPTION

Topic: Set up a logistics lab in WESTPAC that partners FISC-YOKO with the III MEF and 3rd FSSG on Okinawa. Possible initiatives to pilot may include requisitioning (POE) tests, ATAC support, HAZMAT management, and expediting.
Proposed Champions: COMFISC and HQMC/LP

CHALLENGES

- Requires change in organizational structure for both Navy and USMC organizations
- Requires change in procedures
- May require shifting of billets and or transfer of funding between blue/green commands

BENEFITS

- Initiative should increase deployed readiness thru better expediting and visibility of material movements into the AOR
- The issue will investigate integrating potential best business practices
- Initiative should increase deployed readiness thru better expediting

POTENTIAL INTEGRATION PLAN

Organizations effected: FISC YOKO, IIIMEF, 3rd FSSG
Proposed integration time line: Conduct pilots by DEC 04
Proposed metrics for the topic: Measure USMC
ACWT and other deployed USMC readiness rates.
Expected alignment achieved: The issue will bring
deployed USMC/Navy afloat supply support into alignment

J E M M S

☐ Approved issue ☑ Unapproved issue ☐ Work in process by champions

ISSUE DESCRIPTION

Topic:

Explore Navy and USMC use of Joint Environmental Material Management Service (JEMMS) as a single solution for HM/HW management

Proposed Champions:

NAVSUP and MARCORLOGCOM

CHALLENGES

Current challenges to implement include

- Organizational changes – None
- Capital required – Customer financed reimburs
- Policy changes required – None
- Integrate with Navy Regional CHRIMP to a

Additional efficiencies

BENEFITS

- Improves war fighter capabilities
  - GCSS/JTAV
- Increases readiness
  - 95% Effectiveness
- Reduce workload
  - Returns War fighter to war fighting duties
- Best HM business practices
  - CHRIMP endorsed by CNO
  - JEMMS Endorsed by MCLCAT
- A prerequisite for Basing
  - POE, LFORM and deployment Pack Up Kits
- Produces savings
  - $3.9M Okinawa first year savings

POTENTIAL INTERGRATION PLAN

- Organizations affected:
  Logistics, Environmental, Safety
- Proposed integration time line:
  Site specific
- Proposed metrics for the topic:
  Waste Avoidance
  Procurement Avoidance
  Labor Savings
  Compliance
- Expected alignment achieved:

Aligns Navy/USMC HAZMAT Mgmt by redu
facilities, staff, and HAZWASTE

- Scope of integration – Systems, manning etc.
  RHICS

POE INITIATIVE

☐ Approved issue ☑ Unapproved issue ☐ Work in process by champions

ISSUE DESCRIPTION

POE: Explore USMC use of Navy FISCs as a POE where appropriate. Specifically leverage III MEF and FISC Yokosuka POE efforts for non MPB-controlled item requisitions or MPB-managed NSNs. (MPB=MARCORLOGCOM, Albany GA)

Proposed Champions: NAVSUP

CHALLENGES

Provide any current challenges to implement to include:

- USMC Approval.
- DAASC will need to modify/reroute III MEF requisitions to FISC Yokosuka with COG cod
- Increased funding for FISC to purchase III demand items that are not currently stocked

BENEFITS

- Materiel available at FISC/DDYJ is shipped within 24 to 48 hours depending on the priority, thus decreasing III MEF ACWT.
- Reduced transportation pipeline, workload and shipping costs from CONUS
- Closer to the destination.
- Improved readiness for III MEF units

POTENTIAL INTEGRATION PLAN

Organizations affected: None

Proposed integration time line: 90 day pilot conducted upon USMC approval and DAAS program modifications. At completion of pil results, expand program to other activities.

Proposed metrics for the topic: Measure III ACWT and NET effectiveness.

Expected alignment achieved: The first step integrated logistics support throughout the

Cargo Routing File

☐ Approved issue ☑ Unapproved issue Work in process by champions

ISSUE DESCRIPTION

Topic: Issue will explore the use of Cargo Routing File (CRF) / Fleet Freight Routing (FFR) by USMC Ground forces
Champions: NAVSUP and MARCORLOGCOM

CHALLENGES

- Requires change in organizational structure for both Navy and USMC organizations
- Requires change in procedures
- May require shifting of billets and or transfer of funding between blue/green commands

BENEFITS

- Initiative should increase deployed readiness thru better expediting and visibility of material movements into the AOR
- The issue will investigate integrating potential best business practices
- Initiative should increase deployed readiness thru better expediting

POTENTIAL INTEGRATION PLAN

Organizations effected: FISC's, MEF, FSSG, CTF
Proposed integration time line: Short term conduct pilot in DEC 04
Proposed metrics for the topic: Measure USMC
ACWT and other deployed USMC readiness rates.
Expected alignment achieved: The issue will bring
deployed USMC/Navy afloat supply support into alignment

Expeditionary Aviation Ordnance Handling & Accounting

☐ Approved issue ☑ Unapproved issue ☐ Work in process by champions

ISSUE DESCRIPTION

Marine Aviation Ordnance Handling and Accounting :
Document responsibilities for Naval Aviation Ordinance in the expeditionary environments to include ordinance handling and accounting with the goal to establish a single Naval solution.
Proposed Champions: NOLSC, MARCORSYSCOM

CHALLENGES

- Many require change in organizational structure for both Navy and USMC organizations
- May require change in doctrine & procedures
- May require shifting of billets and or transfer of funding between blue/green commands

BENEFITS

- Initiative could produce savings by eliminating redundant capabilities

POTENTIAL INTEGRATION PLAN

- Organizations effected: FSSG, DART/DAHT, AOC, EOT, Navy & USMC Components, NAVELSF
- Proposed integration time line: TBD
- Proposed metrics for the topic: TBD
- Expected alignment achieved: The issue may bring USMC/Navy organizations into alignment and could generate savings

Expanding Role of USMC Rotary Airframes

ISSUE DESCRIPTION

Expanding use of USMC SH-53/CH-46 for supply support within CSG/ESGs: Examine combat logistics capabilities of MEU SH-53/CH-46's; determine feasibility of expanded logisitics functions in support of Carrier/Expeditionary Strike Groups and the sea base.

Proposed Champions: CNAF, MARFORPAC

CHALLENGES

- Requires change in procedures
- Requires change in policy

BENEFITS

- Initiative should enhance VOD capability in support of afloat MEUs the sea base

POTENTIAL INTEGRATION PLAN

- Organizations effected: CTF, Component Commanders, CSG/ESG, MEU
- Proposed integration time line: TBD
- Proposed metrics for the topic: Measure ACWT and other deployed readiness rates.
- Expected alignment achieved: The issue will continue effective big Deck/MEU log support

Sense and Respond

☐ Approved issue ☑ Unapproved issue ☐ Work in process by champions

ISSUE DESCRIPTION

Sense and Respond Logistics(S&RL): Work with the office of force transformation to expedite the development and testing of S&RL. Develop a Navy and Marine Corps approach to this effort.

Proposed Champions: NWDC/MCCDC

CHALLENGES

- May require changes in policy and procedures
- May require adding S&RL like to a Sea Trial event

BENEFITS

- Initiative should enhance alignment of Navy and USMC Logistics transformation initiatives

POTENTIAL INTEGRATION PLAN

- Organizations effected: JFCOM, CFFC, OPNAV, HQMC etc…
- Proposed integration time line: TBD
- Proposed metrics for the topic: Unknown
- Expected alignment achieved:

Common Naval Packaging

☐ Approved issue ☑ Unapproved issue ☐ Work in process by champions

ISSUE DESCRIPTION

Common Naval Packaging :
Explore the need for a common solution to naval packaging across the sea base. Focus on a solution that should improve handling and reduce retrograde, waste and storage requirements and bring Navy and USMC packaging requirements into alignment across all classes of supply. Goal is to find the common solution that enables the sea base

CHALLENGES

- May require change in doctrine & procedures
- May require funding to transfer to a new type of packaging

BENEFITS

Proposed Champions: NAVSUP, MARCORSYSCOM

- Initiative should produce savings by eliminating redundant capabilities in MHE, UNREP, training, and equipment requirements
- Brings Navy and USMC into alignment and enables the Sea base
- Provides a solution that can be implemented by OPLOGIPT

POTENTIAL INTEGRATION PLAN

- Organizations effected:unknown
- Proposed integration time line: TBD
- Proposed metrics for the topic: TBD
- Expected alignment achieved: The issue will bring USMC/Navy into alignment, generate savings and enable the sea base